



# Building energy commons: Three mini-PV installation cases in apartment complexes in Seoul

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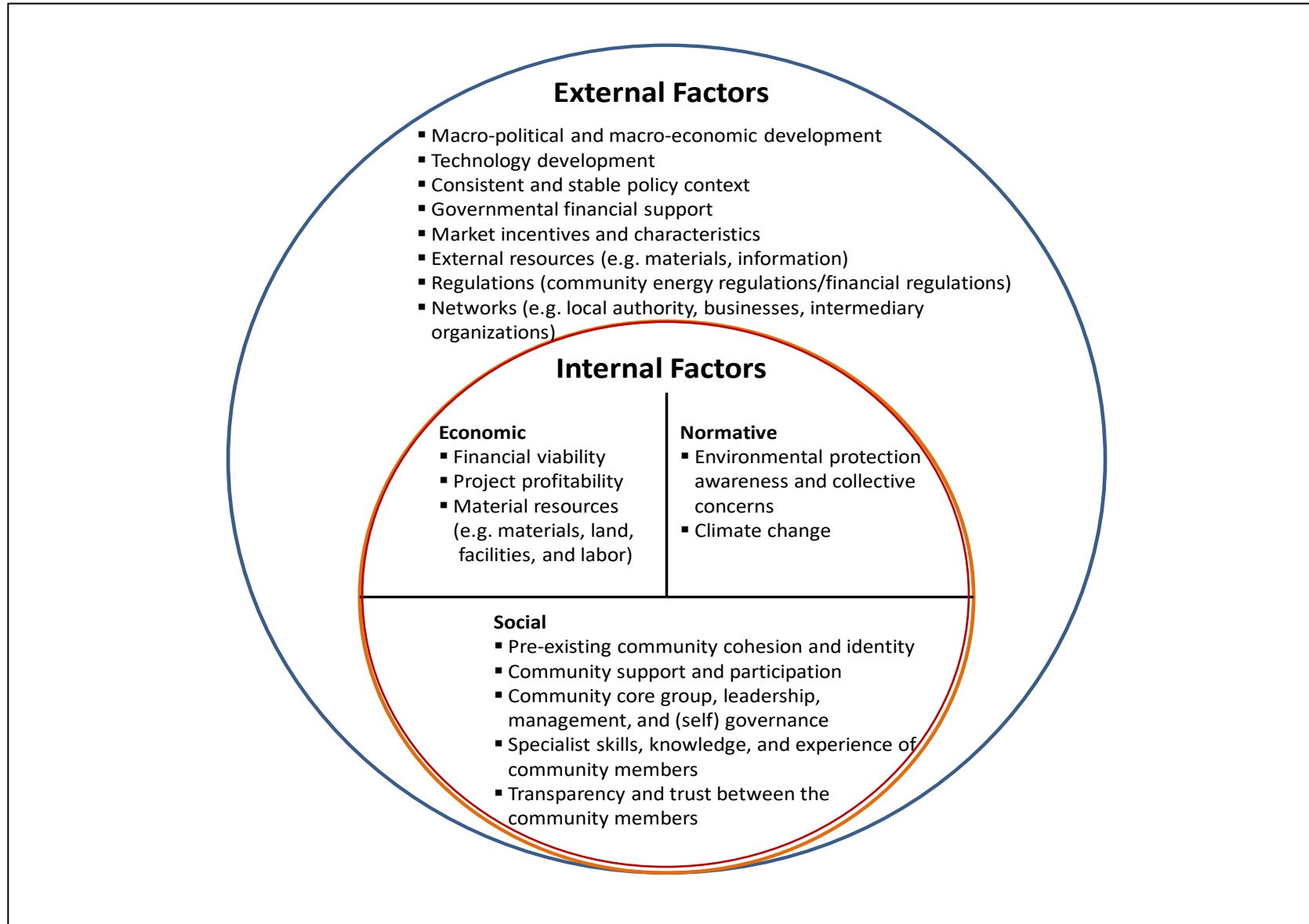
## PV: The most viable option for cities but...

- ◆ Many barriers to install PVs in megacities.
  - A large share of the population in dense urban area lives in high-rise multi-family housing
  - A significant proportion of these people rent rather than own their housing
- ◆ Off-site and centralized installation of renewable energy facilities has been promoted.
  - Limitations such as...
    - Not obtaining the awareness enhancement
- ◆ In megacities, community energy initiatives rarely develop spontaneously (Kim, 2017).
- ◆ A feasible model in Seoul, South Korea

# Research goal

Analyze how communities processed the collective installation of small-scale PV in every unit of their apartment complexes, with a focus on how community internal factors apply within a dense urban context.

# Success factors for community energy



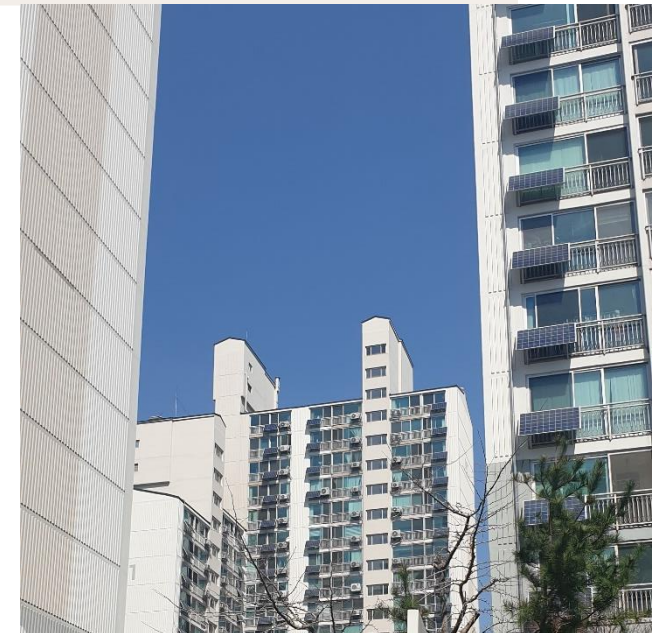
# Mini PV

- ◆ Mini-PV generally refers to PV with a small capacity used for household consumption.

Table: Types of mini-PV

	Balcony type	Residence type	Building type
Capacity	250kW-1kW	1kW-3kW	3kW+
Connectivity	Power outlet	Electric meter	Electric meter

- Can be installed on the balconies of apartment buildings
- Can be easily detached and reinstalled like electric appliances



# Promotion of mini-PV in Seoul



Photo by Yeonhap News

- ◆ One Less Nuclear Power Plant (OLNPP) policy
  - Promoted mini-PV aggressively
- ◆ Prioritized mini PV installation to achieve 1 GW of PV, 'The City of Sun, Seoul'
- ◆ Provides financial support for deploying mini-PVs
  - The actual payments to people who install mini-PVs: 60 to 250 thousand KRW (50 to 210 USD)

# The complex A: The first collective mini-PV installation cases in apartment complexes

	The Complex A
<b>Installed unit/total units in the apartment complex</b>	360/371 (94.3%)
<b>Project period and major schedule milestones</b>	2016.11~2017.6 <ul style="list-style-type: none"> <li>◆ First discussed the project at the council of occupants' representatives (2016.11)</li> <li>◆ Introduced the project as an official agenda item at the residents' representative meeting and agreed upon the implementation (2016.12)</li> <li>◆ Selected the PV installer and promoted the project to residents (2017.1~2)</li> <li>◆ Installed mini-PV in 94.3% of the total households</li> </ul>
<b>Major players</b>	<ul style="list-style-type: none"> <li>◆ The council of occupants' representatives</li> <li>◆ The office manager</li> <li>◆ The committee of senior residents</li> </ul>
<b>Major drivers for the commencement of the project</b>	<ul style="list-style-type: none"> <li>◆ Desire to increase apartment value</li> <li>◆ Obtain the economic benefits of mini-PV</li> </ul>
<b>Internal enabling conditions</b>	<ul style="list-style-type: none"> <li>◆ Awareness of energy-related activities built from previous energy efficiency enhancement projects</li> <li>◆ Persuasion efforts of opinion readers including residents' representatives and the head of the management office</li> <li>◆ Enough money collected from various activities such as parking lot lease, sales of recyclables, etc.</li> <li>◆ The consensus of residents' representatives</li> <li>◆ Leadership of the chairman of the residents' representative meeting</li> <li>◆ High awareness within the management office</li> </ul>
<b>Challenges experienced</b>	<ul style="list-style-type: none"> <li>◆ Space limits at lower floors</li> <li>◆ Different preferences for installation locations</li> <li>◆ Distrust between landlords and tenants</li> <li>◆ Distrust of the project</li> <li>◆ Distrust of the management office</li> <li>◆ Contact problems</li> </ul>

# Installed mini-PVs in Complex A



Photo by Complex A management office



# The complex B: The imitative case

	The Complex A
<b>Installed unit/total units in the apartment complex</b>	362/372 (97.3%)
<b>Project period and major schedule milestones</b>	2017.12~2018.6 <ul style="list-style-type: none"> <li>◆ First discussed the project at the council of occupants' representatives (2017.12)</li> <li>◆ Selected the PV installer and presented the project to residents (2018.02)</li> <li>◆ Obtained residents' agreement (2018.02)</li> <li>◆ Installed the mini-PV in 97.3% of the total households (2018.04~06)</li> </ul>
<b>Major players</b>	<ul style="list-style-type: none"> <li>◆ The council of occupants' representatives</li> <li>◆ The office manager</li> </ul>
<b>Major drivers for the commencement of the project</b>	<ul style="list-style-type: none"> <li>◆ Needs to enhance the community environment</li> <li>◆ Obtain the economic benefits of mini-PV</li> <li>◆ Desire to increase apartment value</li> </ul>
<b>Internal enabling conditions</b>	<ul style="list-style-type: none"> <li>◆ Existence of a model to follow</li> <li>◆ Inflow of money to use</li> <li>◆ Well-organized decision-making process</li> <li>◆ Proactive management office manager with expertise in energy areas</li> </ul>
<b>Challenges experienced</b>	<ul style="list-style-type: none"> <li>◆ Residents' opposition to the project</li> <li>◆ Different preferences for installation locations</li> </ul>

# Installed mini-PVs in Complex B



# The complex C: The scaling-up but failed case

	The Complex A
<b>Installed unit/total units in the apartment complex</b>	Not initiated but discussed 0/1,110
<b>Project period and major schedule milestones</b>	2017.12~ <ul style="list-style-type: none"> <li>◆ First discussed the project externally at a regular meeting of a local grassroots group (2017.12)</li> <li>◆ First discussed the project internally at the council of residents' representatives (2018.02)</li> <li>◆ Prepared for and applied to the ESV program (2018.02) and was designated as the ESV (2018.04)</li> <li>◆ The scheduled project presentations were suspended due to temporal sensitivity (2018.04)</li> </ul>
<b>Major players</b>	<ul style="list-style-type: none"> <li>• Not detected</li> </ul>
<b>Major drivers for the commencement of the project</b>	<ul style="list-style-type: none"> <li>◆ Needs to expand the activities of an external local grassroots group</li> </ul>
<b>Internal enabling conditions</b>	<ul style="list-style-type: none"> <li>◆ Existence of the model to follow</li> </ul>
<b>Challenges experienced</b>	<ul style="list-style-type: none"> <li>◆ No consensus regarding the project among occupants' representatives</li> <li>◆ Weak leadership of newly elected leaders</li> <li>◆ Lost momentum due to temporal sensitivity</li> <li>◆ Reactiveness of office manager</li> </ul>

# Discussion: An innovative model for shared solar

- ◆ An innovative ‘community shared solar’ model for deploying PV in megacities
  - Collectively installed very small-scale PVs on the balconies of individual units in an entire apartment complex
  - Then designated the installed mini-PVs as common resources for the complex
  - Effectively resolves the space issue
  - Relieves the initial installation burden by using the reserve collectively raised for long term maintenance and repair of apartments
  - Direct economic benefits to individual households through reduced electricity bills
  - Increased property values

# Discussion: The leadership and trust do matter

- ◆ The leadership facilitated the process of collective installation based on the concrete trust built from past energy-related achievements in the successful cases
  - Especially, the office manager (a full-time employee of the complex)
  - Occupants' representatives
- ◆ The timing of the project
  - The scale-up case(Complex C) was carried forward during a politically sensitive period, as the provincial election approached
  - This dwarfed the newly elected leadership.
  - There was not much room for them to take on a new initiative.

# Conclusions and policy implications

- ◆ Economic factors shaped the initial conditions for the commencement of the project.
- ◆ Leadership played a key role across the whole project by speeding up the process, relieving residents' concerns and distrust.
- ◆ The scaling up or mainstreaming of this project needs external enabling conditions as well
  - The existence of strong incentives or education and training

**Thank you!**

**For additional comments or questions:  
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